Climate change, net zero and the employment myth

Responsible Investment | February 2021

The world is changing and not just because of climate change. How companies and governments respond to the change will have significant implications, economically and competitively as well as for employment, which we will focus on in this article.

Figure 1: Jobs created per $1 million invested


As a research-driven investment house, identifying, analysing and understanding the trends and changes that impact, or will impact, our investments is at the heart of our “thematic” research focus. It was in that context that a recent UK report entitled “Getting to Zero”¹ caught our attention. It has been cited under press headlines suggesting that as many as 10 million UK jobs would be at risk from the UK’s transition to net zero over the next three decades. Is that really the potential implication of the UK’s decarbonisation plan? We think not.

¹ Onward, Getting to zero: A practical policy commission to deliver decarbonisation in the UK, January 2021
**Will net zero boost employment growth?**

A good starting point here is a commentary on the report published by Alex Brown at the London School of Economics’ Grantham Institute, which raised important questions about it.² The need for caution about the methodology used, as well as the failure to understand wider changes taking place or the job creation potential of policy responses to climate change, is important.

Current longer-term employment issues do need to be considered in the context of an “industrial” revolution that is already playing out and likely to be accelerated by the effects of the coronavirus pandemic. Digitisation and automation are examples of this and more than 80% of CEOs surveyed by the WEF³ reported that they are accelerating the automation of their work processes and expanding their use of remote work. That has implications for employment, but not the way some people think. Let’s start with some context on climate change:

**Framing the scale of the economic challenge⁴** Scientists have estimated that were temperature increases to reach three degrees celsius global GDP would fall 25%. If they reached four degrees the decline would be more than 30% compared to 2010 levels. That is comparable to the Great Depression, but the difference is that the impact would be permanent.

**Framing the upside alternative⁵** I’ll start here at a more regional level, given differences that are evident. It has been estimated that the EU’s GDP would benefit to the tune of 1.1% by 2030 should it successfully implement the Paris Agreement and transition towards a low-carbon economy. That is merely a result of increased investment activity and lower imports of fossil fuels, before we look at any other benefits.

In terms of employment, the associated upside growth in EU employment is, at the more conservative end of the scale, around 0.5%. That is approaching an extra million jobs compared to business as usual. The employment implications do vary by country, as well as by sector⁶:

- Services sectors, for example, benefit from both increased consumer activity but also as part of the supply chain of renewables and energy efficiency equipment and installation processes. This reflects a strong trend we were seeing in the US before the Paris Agreement withdrawal.
- In contrast, the mining sector faces a substantial fall in employment reflecting lower production in the energy extraction sector.
- The implications are, of course, not just for employment but also countries’ economic competitiveness.

---

² Net-zero: bad for UK jobs?, 15 January 2021
³ WEF, The Future of Jobs Report 2020
⁴ Nature, Large Potential Reduction in Economic Damages Under UN Mitigation Targets, 2 November 2020
⁵ Eurofound, Energy scenario: Employment implications of the Paris Climate Agreement, 12 February 2019
⁶ FOME energy scenario projections, 2020
Figure 2: EU employment growth projections by sector

<table>
<thead>
<tr>
<th>Sector</th>
<th>2030 (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Agriculture</td>
<td>0.5</td>
</tr>
<tr>
<td>Mining</td>
<td>-16.6</td>
</tr>
<tr>
<td>Manufacturing</td>
<td>0.7</td>
</tr>
<tr>
<td>Utilities</td>
<td>-2.4</td>
</tr>
<tr>
<td>Construction</td>
<td>1.1</td>
</tr>
<tr>
<td>Distribution, retail and hotels and catering</td>
<td>0.6</td>
</tr>
<tr>
<td>Transport and communications</td>
<td>0.5</td>
</tr>
<tr>
<td>Business services</td>
<td>0.7</td>
</tr>
<tr>
<td>Non-business services</td>
<td>0.3</td>
</tr>
</tbody>
</table>

Source: FOME energy scenario projections, 2020

However, under the same analysis the US’s outlook under the Trump administration, having rejected the Paris Agreement, was not looking so rosy. That stood in stark contrast to what we were seeing ahead of the then president’s announced withdrawal from Paris. Compared to the EU’s 1.1% boost to GDP, the US faced an estimated 3.4% contraction in GDP by 2030 and a 1.6% hit to its job market.7

The “pre-Paris withdrawal” boost being seen in US economic activity and related jobs growth linked to US climate leadership was clear. With job creation spanning energy efficiency, transportation, renewable energy, waste reduction, natural resources conservation and education, the effect was significant – even before exploring the innovation and job creation being seen across other sectors. At the time it was estimated that in the US such jobs collectively numbered around 4-4.5 million jobs8; and, relative to jobs in coal mining9, many of these were inherently local, contributing to growth in their local economies. Comparing what was being seen with jobs directly associated with US electric power generation the significance of energy transition for US employment was clear10:

Figure 3: Electric power generation employment by technology (Q2 2015-Q1 2016)


---

8 EDF Climate Corps and Meister Consultants Group, December 2017
9 The coal industry, which had shed jobs since 2012 given competition from cheap natural gas, employed just over 160,000 workers nationwide, of which about 53,000 were in mining, according to a January 2017 US Energy and Employment Report from the US Department of Energy
Coming back to the UK’s transition to net zero, there are clearly employment implications that were largely in line with the EU average. Rather than there being an impending job disaster, there are in fact very real opportunities on offer for the UK and seizing that in a post-Covid and post-Brexit world will be important.

The UK’s adoption of climate-relevant approaches as part of a strategic approach to economic stimulus and recovery\(^\text{11}\) will have important and positive implications for both job creation and long-term competitiveness. As part of this, the need for policymakers to embrace “inclusive growth”, taking account of the trends playing out, should not be underestimated. The rebalancing we expect to see in the jobs market will make active labour market policies (ALMPs\(^\text{12}\)) an important focus for policymakers. The need for, and merit of, initiatives such as the EU’s Skills Agenda\(^\text{13}\) is clear. In laying the foundations to support future competitiveness and address key challenges, the World Economic Forum’s work highlights some of the challenges policymakers need to consider (Figure 4).\(^\text{14}\)

**Figure 4: Perceived barriers to the adoption of new technologies**

![Image of Figure 4]

Source: WEF, Future of Jobs Report 2020, October 2020

The WEF estimates that by 2025 85 million jobs may be displaced, while 97 million new roles may emerge across the 15 industries and 26 economies it examined – a net gain of 12 million jobs. Education, training and the re-skilling of the workforce will be critical issues in this context. Reflecting that, corporate planning on future investment and operations will be influenced by the availability of the right skills and talent. It is not the companies that embrace change that lose out. As recent historical evidence tells us, companies that automate will survive, prosper and hire more workers. Those that don’t will end up shedding staff (Figure 5).\(^\text{15}\)

---

11 Joseph Stiglitz, et al. Will COVID-19 fiscal recovery packages accelerate or retard progress on climate change?, May 2020
15 Michael Koch, et al, Robots and firms, July 2019
The priority for policymakers, then, is how to facilitate the changes needed to support those who will adapt and be tomorrow’s winners – this reflects the challenge faced by economies across the OECD and beyond. Although economic outcomes over the past 20 years have varied widely and employment has risen, wages have not only stagnated for many but the costs of housing, healthcare and, notably in this context, education have risen, more than offsetting income gains (Figure 6).\(^\text{16}\)

\(^{16}\) McKinsey Global Institute, The social contract in the 21st century.
Conclusion

For investors, understanding the issues and challenges companies will face in securing the right skills, expertise and talent needed to respond to these changes will be important. The focus on, and approach to, education and training by policymakers will play an important role in this at a national level.

The right long-term policy approaches, combined with and facilitating forward-looking programs by companies, will help sow the seeds for success. Corporate initiatives such as SSE’s Supporting a Just Transition\textsuperscript{17} or AT&Ts Future Program\textsuperscript{18} already illustrate strategic approaches to business adaptation and investment in the future. That said, for many companies unilateral solutions – absent the right policy environment and support – may not be viable.

With all these factors at play, one thing that is clear is that the Paris Agreement should not be seen as a threat to employment; if anything the opposite is true. It represents an opportunity – both to mitigate the impacts of climate change, help recovery post-Covid and benefit from real upside opportunities. Our world and economies are already changing – economic, technological and societal change are a reality and the effects of Covid will accelerate the changes we are seeing. Companies and governments will either rise to the challenge they face or fail their stakeholders.

For countries such as the UK, recognising these dynamics and taking advantage of them will be critical to pursuing the right policy options and ensuring their future prosperity and competitiveness.

\textsuperscript{17} SSE, https://www.sse.com/media/xtrisctj/just-transition-strategy-sse-final.pdf, 18 November 2020
\textsuperscript{18} https://www.cnbc.com/2018/03/13/atts-1-billion-gambit-retraining-nearly-half-its-workforce.html, 13 March 2018
Important Information:

For use by professional clients and/or equivalent investor types in your jurisdiction (not to be used with or passed on to retail clients). This is an advertising document.

This document is intended for informational purposes only and should not be considered representative of any particular investment. This should not be considered an offer or solicitation to buy or sell any securities or other financial instruments, or to provide investment advice or services. Investing involves risk including the risk of loss of principal. Your capital is at risk. Market risk may affect a single issuer, sector of the economy, industry or the market as a whole. The value of investments is not guaranteed, and therefore an investor may not get back the amount invested. International investing involves certain risks and volatility due to potential political, economic or currency fluctuations and different financial and accounting standards. The securities included herein are for illustrative purposes only, subject to change and should not be construed as a recommendation to buy or sell. Securities discussed may or may not prove profitable. The views expressed are as of the date given, may change as market or other conditions change and may differ from views expressed by other Columbia Threadneedle Investments (Columbia Threadneedle) associates or affiliates. Actual investments or investment decisions made by Columbia Threadneedle and its affiliates, whether for its own account or on behalf of clients, may not necessarily reflect the views expressed. This information is not intended to provide investment advice and does not take into consideration individual investor circumstances. Investment decisions should always be made based on an investor’s specific financial needs, objectives, goals, time horizon and risk tolerance. Asset classes described may not be suitable for all investors. Past performance does not guarantee future results, and no forecast should be considered a guarantee either. Information and opinions provided by third parties have been obtained from sources believed to be reliable, but accuracy and completeness cannot be guaranteed. This document and its contents have not been reviewed by any regulatory authority.

In Australia: Issued by Threadneedle Investments Singapore (Pte.) Limited ["TIS"], ARBN 600 027 414. TIS is exempt from the requirement to hold an Australian financial services licence under the Corporations Act and relies on Class Order 03/1102 in marketing and providing financial services to Australian wholesale clients as defined in Section 761G of the Corporations Act 2001. TIS is regulated in Singapore (Registration number: 201101559W) by the Monetary Authority of Singapore under the Securities and Futures Act (Chapter 289), which differ from Australian laws.

In Singapore: Issued by Threadneedle Investments Singapore (Pte.) Limited, 3 Killiney Road, #07-07, Winsland House 1, Singapore 239519, which is licensed by the Monetary Authority of Singapore under the Securities and Futures Act (Chapter 289). Registration number: 201101559W. This document has not been reviewed by the Monetary Authority of Singapore.

In Hong Kong: Issued by Threadneedle Portfolio Services Hong Kong Limited 天利投資管理香港有限公司, Unit 3004, Two Exchange Square, 8 Connaught Place, Hong Kong, which is licensed by the Securities and Futures Commission (“SFC”) to conduct Type 1 regulated activities (CE:AQA779). Registered in Hong Kong under the ce (Chapter 622), No. 1173058.
In the UK: Issued by Threadneedle Asset Management Limited, registered in England and Wales, No. 573204. Registered Office: Cannon Place, 78 Cannon Street, London EC4N 6AG. Authorised and regulated in the UK by the Financial Conduct Authority.

In the EEA: Issued by Threadneedle Management Luxembourg S.A. Registered with the Registre de Commerce et des Sociétés (Luxembourg), Registered No. B 110242 44, rue de la Vallée, L-2661 Luxembourg, Grand Duchy of Luxembourg.

In the Middle East: This document is distributed by Columbia Threadneedle Investments (ME) Limited, which is regulated by the Dubai Financial Services Authority (DFSA). For Distributors: This document is intended to provide distributors with information about Group products and services and is not for further distribution. For Institutional Clients: The information in this document is not intended as financial advice and is only intended for persons with appropriate investment knowledge and who meet the regulatory criteria to be classified as a Professional Client or Market Counterparty and no other Person should act upon it.

In Switzerland: Threadneedle Asset Management Limited. Registered in England and Wales, Registered No. 573204, Cannon Place, 78 Cannon Street, London EC4N 6AG, United Kingdom. Authorised and regulated in the UK by the Financial Conduct Authority. Issued by Threadneedle Portfolio Services AG, Registered address: Claridenstrasse 41, 8002 Zurich, Switzerland.

Columbia Threadneedle Investments is the global brand name of the Columbia and Threadneedle group of companies.

columbiathreadneedle.com 02.21 | 3450747